			2017/18 Annual	Full Year	
			Budget	Forecast	Variance
				(0 = On budget)	
Com	General Fund Summary	Note	£	£	%
	Cllr C J Eginton				
СМ	Corporate Management	Α	1,587,680	(11,000)	-0.7%
	Legal & Democratic Services: Member/Election Services	В	576,570	0	0.0%
PR	Land charges	N	(32,830)	(12,000)	36.6%
GM	Grounds Maintenance	E	541,150	58,000	10.7%
ES	Cemeteries & Bereavement Services	D	(34,850)	(5,000)	14.3%
ws	Waste Services	Н	1,598,920	94,520	5.9%
	Clir C R Slade				
CD	Community Development	1	82,700	2,300	2.8%
	Environmental Services incl. Licensing	D	599,780	(38,350)	-6.4%
	Open Spaces	F	85,410	17,300	20.3%
	IT Services	Q	859,450	24,600	2.9%
RS	Recreation And Sport	J	46,640	224,000	480.3%
	Cille D. I. D. I. and Cook				
	Clir P H D Hare-Scott	17	F00 000	1/40 000	0.004
	Finance And Performance Revenues And Benefits	K L	592,620	(13,600)	-2.3%
		_	256,180	(3,100)	-1.2%
CP	Car Parks	С	(592,390)	6,140	1.0%
	Cllr R L Stanley				
ES	ES: Private Sector Housing Grants	D	163,900	(43,600)	-26.6%
HG	General Fund Housing	M	251,340	0	0.0%
PS	Property Services	G	218,850	138 ,700	63.4%
	Cllr R J Chesterton				
CD	Community Development: Markets	ı	34,420	15,550	-45.2%
	Planning And Regeneration	N	1,223,710	(208,430)	-17.0%
	Cllr M Squires				
CS	Customer Services	0	794,300	(12,000)	-1.5%
	Environment Services - Public Health	D	94,860	(12,000)	0.0%
_	Human Resources	P	416,110	0	0.0%
	Legal & Democratic Services: Legal Services	В	255,200	23,000	9.0%
LU	All General Fund Services		9,619,720	257,030	2.7%
			(4.045.500)		
IFOCO	Net recharge to HRA Interest Payable		(1,245,730)		
	Interest Receivable on Investments		143,680	0	
			(254,000)		
	Interest from Funding provided for HRA New Homes Bonus Grant		(54,000)		
12433	Sundry Grants		(1,721,980)	0	
IEROO	Statutory Adjustments (Capital charges)		398,370	0	
	Net Transfer to/(from) Earmarked Reserves	APP B	1,645,010	(24,588)	
TICEIVIT	TOTAL BUDGETED EXPENDITURE	AFF B	8,531,070	231,765	2.7%
	Formula Grant (RSG & NNDR)		(2,762,760)		
IE431	Rural Services Delivery Grant		(374,510)		
IF 16.5	Business Rates Benefit from Devon Pool		0	(50,000)	
	Transitional Grant		(31,510)		
	Council Tax		(5,356,390)		
	CTS Funding Parishes		46,960	0	
IE420	Collection Fund Surplus TOTAL BUDGETED FUNDING		(52,860) (8,531,070)		1%
			(0,001,010)		170
	Forecast in year (Surplus) / Deficit		0	<mark>181</mark> ,765	
EQ700	General Fund Reserve 01/04/17			(2,241,085)	
	Forecast General Fund Balance 31/03/18			(2,059,320)	
	200000000000000000000000000000000000000			(=,000,020)	

		Full year variance (net of transfer
Note	Description of Major Movements	to EMR)
Α	Corporate Management	
	Several minor variances, including external audit fees	(11,000)
		(11,000)
В	Legal & Democratic Services	
	Staffing and publications variances in Legal Services	23,000
		23,000
С	Car Parks	
	P&D income forecast for yearend down against budget by £34.5k, £6k of this relates to the installation of	04.500
	the new P&D machines.	34,500
	Income from Sale of Hemyock amenity car park	(2,000)
	Income from off-street fines is forecasted to be above budget	(23,000)
	Day Permit income expected to be down against budget at yearend	4,000
	Salary o/spend due to MSCP patrols	2,500
	Maintenance overspend across Parking Services forecast	4,500
	Car Park machine maintenance budget underspend due to the implementation of the new P&D machines	(14,360) 6,140
D	Environmental Services combined	
	Cemetery income above profile for the 1st Qtr., will review month by month.	(5,000)
	Anticipated Licensing income over and above budget	(5,000)
	Licensing Officer post now full time	13,000
	Environmental Enforcement salary savings due to vacant District Officers post.	(31,350)
	Environmental Health salary savings due to vacant Environmental Officers post	(15,000)
	Private Sector Housing underspend on salary due to recharging staff	
	costs to the DFG capital monies	(35,700)
	Income for Direct Heating Scheme not budgeted for in Private Sector Housing	(7,900)
		(86,950)
		(, , , , , , , ,
E	Grounds Maintenance	
	Salary underspends due to vacant posts	(37,500)
	Agency overspends	54,000

		Full year variance (net of transfer
Note	Description of Major Movements	to EMR)
	Overspend on Plant/Vehicle running costs	19,000
	Insurance Excess from break in at Park Nursery Depot	10,000
	Equipment & Materials costs overspend	7,500
	Grass cutting contribution from Parishes & Towns not as high as budgeted	5,000 58,000
F	Open Spaces	
	Amory Park Income contribution no longer received	4,800
	Sponsorship income down against budget	3,000
	Play Area maintenance budget overspend	9,500 17,300
G	Property Services	
	3 Rivers Development set-up costs re Legal & Tax advice	20,000
	No rental income for Station Yard due to sale of the asset	16,000
	Sale of Lords Meadow Depot has resulted in a shortfall against rental income	4,000
	Shortfall in contributions received from Town/Parish Council for Public Convenience running costs	20,000
	Overspend on improvement & consultancy works for the Marketing of Crediton Office	15,000
	Full income budget not achieved for Coggan's Well	9,500
	Salary underspend in Property Services due to vacant posts	(45,000)
	Agency overspend in Property Services	24,000
	Reduced income and increased costs from Market Walk vacant shop units	75,200
		138,700
Н	Waste Services	
	Depot costs - fire suppression works and movement of weighbridge (partly covered by EMR)	39,500
	Vehicle hire in Street Cleansing (fully funded from EMR)	9,600
	Purchase of ex-demo refuse vehicles (fully funded from EMR)	12,420
	Trade waste income down due to loss of one big customer in 2017 but part offset by less disposal charge	5,000
	Recycling income - tonnage and prices better than budgeted	(30,000)
	Forecasting income from Garden Waste permits to be below budget, but income up on 2016-17	10,000
	Depot costs - repairs, maintenance and increased electricity costs	40,000
	Salaries - vacant post and timing of starters and leavers	(60,000)
	Transport - vehicle hire and recycling vehicle repairs costs	68,000
		94,520

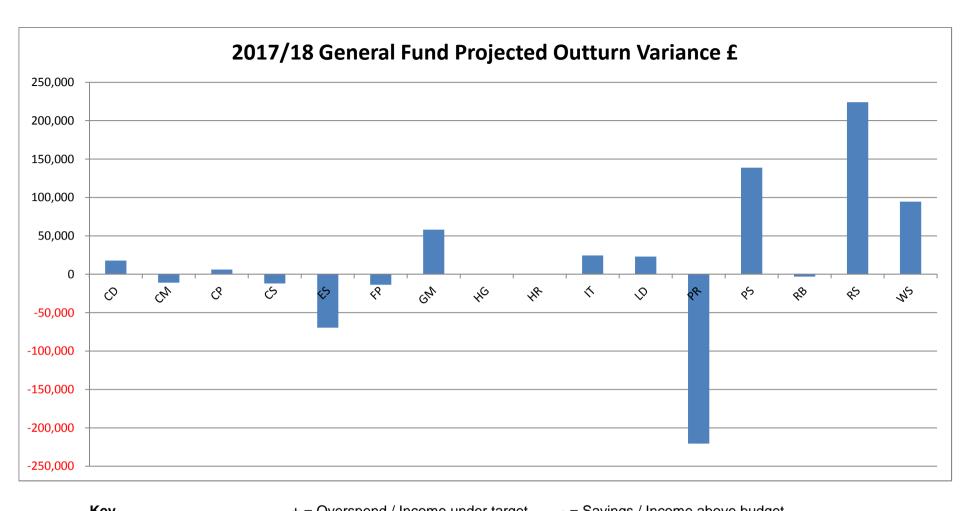
-		Full year variance (net
Note	Description of Major Movements	to EMR)
	Community Development	
-	Market Income - Market Manager actively seeking new traders, however footfall in Tiverton is down	5,000
	Market - Please refer to Capital App G - Project no longer to be undertaken	10,550
	Grant spend (covered by Seed Fund ear marked reserve)	2,300
		17,850
.J	Recreation And Sport	
	All sites Income: revised growth based upon 16/17 Outturn	138,000
	All sites Rates: charges exceeded annual budget	9,000
	All sites Water: charges higher than anticipated	20,000
	All sites Maintenance: Responsive works greater than anticipated	35,000
	All sites Energy costs: Electricity & Gas increases from prior year 16-17	12,000
	One off marketing and advertising expenditure	10,000
		224,000
K	Finance And Performance	
	Procurement Salary underspend due to vacant hours Procurement Manager's recharge to Torridge District Council	(5,100)
	Procurement Manager's recharge to Torridge District Council	(8,500) (13,600)
		(13,600)
L	Revenues And Benefits	
	Housing Benefit Subsidy	(60,000)
	Benefits Local Welfare Assistance Scheme (covered by EMR)	42,900
	Single occupancy discount penalties exercise will now be completed in 17/18	14,000 (3,100)
М	General Fund Housing	
IVI	General Fund Housing	0
		0
N	Planning And Regeneration	
	Building Control Partnership Income - Manager forecast	0
	Enforcement: Salary saving from staff vacancy (now filled) partially offset by costs recently awarded against the authority	(2,500)
	Development Control: Saving on staff vacancies. Additional resources originally expected to be required in	(25.000)
	Q3 & 4 now included in 2018/19 budget. £50k to be placed in an EMR Development Control: Fee income (partly used to fund additional	(65,000)
	resources required in Forward Planning, see below)	(22,000)
	Tiverton EUE: Ongoing expenditure (fully funded from EMR)	31,500
	Garden Village: Ongoing expenditure (fully funded from EMR)	95,000
	Business Development - Temporary Grants and Funding Officer post (not required from EMR)	(21,730)
	Business Development - Town Centre Manager post filled for part of year (not required from EMR)	(31,700)
	Forward Planning: Additional resources required due to workload - funded from Development Control pay savings	4,000
	Local land Charges income ahead of budget and small underspends	(40,000)
	Planning Policy: Ongoing expenditure (fully funded from EMR)	(12,000)
	Statutory Development Plan: most of the expenditure now expected to fall into 2018/19; the transfer from	U
	reserves will therefore be reduced from the budgeted figure	(205,000)
	Grant spend (full funded by the High Street Innovation Fund EMR)	9,000
		(220,430)
0	Customer Services	
	Comms Manager post reintroduced to the establishment (est)	11,000
	Digital transformation post will not be filled in financial year	(23,000)
		(12,000)

		Full year variance (net of transfer
Note	Description of Major Movements	to EMR)
Р	Human Resources	
	Increased software costs for HR, Payroll & L&D	12,000
	Increase in Employee services costs (counselling, DVLA checks)	6,000
	Salary underspend across L&D, Payroll & H&S Officer due to a reduction	
	in hours	(18,000)
		0
Q	I.T. Services	
	Purchase of replacement printers (fully funded from EMR)	8,600
	Turoriase of replacement printers (fully funded from Living)	0,000
	Salary overspend due to JE regrade and employees joining the pension scheme	16,000
		24,600
	FORECAST (SURPLUS)/DEFICIT AS AT 31/03/18	257,030

Cabinet	13,300
Community	470
Homes	138,700
Environment	82,870
Economy	21,690
	257,030

		Net	Forecast
		Budgeted	Variance to
Committee	Net Transfers to / from Earmarked Reserves	Trfr to EMR	Budget
СМ	Corporate Management		0
	- Corporato managoment		
LD	Legal & Democratic Services: Member/Election Services		
	LD201 Election costs - District	20,000	0
	LD300 Democratic Rep & Management	5,000	0
	LD600 Legal Services	(16,180)	0
		(2, 22,	
СР	Car Parks		0
ES	Environmental Services combined		0
	ES100 Cemeteries	25,000	0
	ES450 Parks and Open Spaces	25,000	0
	ES450 Parks and Open Spaces	1,200	0
	ES580 Pool Car Running costs	4,320	0
	ES660 Control of Pollution	4,000	0
	ES730 Environmental Enforcement	2,950	0
	ES361 Public Health	(19,700)	12,422
GM	Grounds Maintenance		
	GM960 Grounds Maintenance	38,050	0
	GM960 Grounds Maintenance	14,360	0
OS	Open Spaces		
	EQ643 W70 Developers Contribution	(6,650)	0
	EQ640 W52 Popham Close Comm Fund	(1,950)	
	EQ641 W67 Moorhayes Com Dev Fund	(1,630)	0
	EQ642 W69 Fayrecroft Willand Ex West	(4,620)	
	EQ638 Dev Cont Linear park	(4,170)	0
	EQ644 Dev Cont Winswood Crediton	(3,080)	0
PS	Property Services		
	PS350 Public Conveniences	1,120	0
	PS980 Property Services Staff Unit	7,400	0
	Market Walk/Fore Street Surplus	50,000	(50,000)
	Market Walk Sinking Fund		(40,000)
We	Masta Comicas		
VVS	Waste Services	FC 470	(0.600)
	EQ737 Street Cleaning - Vehicle Sinking Fund	56,470	
	WS650 Street Cleaning - Litter Buster Team WS700 Refuse Collection - Litter Buster Team	(44,600)	0
		(9,900)	
	EQ738 Refuse Collection - Vehicle Sinking Fund EQ739 Trade Waste - Vehicle Sinking Fund	217,510 21,720	
	EQ740 Kerbside Recycling - Vehicle Sinking Fund	158,810	
	EQ761 Kerbside Recycling - Verlicle Sinking Fund EQ761 Kerbside Recycling - Equipment Sinking Fund	20,000	
	EQ763 Unit 3 Carlu Close - Maint Sinking Fund	20,000	
	WS770 - Unit 3 Carlu Close fire suppression	2,700	(18,600)
	WS770 - Movement of Weighbridge		(15,000)
	vvorro - Movement or vveignonage		(15,000)

		New	E
		Net	Forecast
Committee	Not Transfers to / from Formarked Deserves	Budgeted	Variance to
	Net Transfers to / from Earmarked Reserves	Trfr to EMR	Budget
CD	Community Development	(4= 000)	
	CD200 Community Development - GWC grant	(45,000)	0
	CD200 Grant spend from Seed Fund - EMR released		(2,300)
RS	Recreation And Sport		0
FP	Finance And Performance		0
RB	Revenues And Benefits		
	RB600 Revenues Misc Income Team Salaries	(20,000)	0
	RB340 Benefits Local Welfare Assistance Scheme		(42,900)
HG	General Fund Housing		0
PR	Planning and Regeneration		
	PR200 Development Control	0	50,000
	PR220 Tiverton EUE	0	(95,000)
	PR225 Garden Village Project	0	(73,200)
	PR400 Business Development - Grants & Funding Officer	(21,730)	21,730
	PR400 Business Development - Town Centre Manager	(40,700)	
	PR400 Business Development	(100,000)	0
	PR810 Statutory Development Plan	(30,000)	
	PR810 Statutory Development Plan	(294,000)	204,000
	FROTO Statutory Development Flair	(294,000)	204,000
CS	Customer Convince		
CS	Customer Services	4 440	0
	CS500 Messenger Services	1,440	0
	CS900 Central Photocopying	5,000	0
	CS902 Central Postage	2,500	0
	CS910 Customer Services Admin	250	0
	CS932 Customer First	5,000	0
	CS938 Digital Strategy Staffing	(23,180)	23,180
HR	Human Resources		0
_			
IT	IT Services		0
	EQ754 Phoenix House Printer Sinking Fund	9,700	
	IT400 Printer Replacements		(8,600)
IE	New Homes Bonus monies earmarked for capital and economic		
	regeneration projects	1,721,980	0
		(89,380)	0
		0	
	Net Transfer to / (from) Earmarked Reserves	1,645,010	(24,588)



Key	ey + = Overspend / Income under t		- = Savings / Income above budget
CD	Community Development		
CM	Corporate Management	IT	I.T. Services
CP	Car Parks	LD	Legal and Democratic
CS	Customer Services	PR	Planning and Regeneration
ES	Environmental Services	PS	Property Services
FP	Finance and Performance	RB	Revenues and Benefits
GM	Grounds Maintenance	RS	Recreation and Sports
HG	General Fund Housing	WS	Waste Services
HR	Human Resources		

					Full Year	
	2017/18	2017/18	2017/18	2017/18	Forecast	Variance
	Annual Budget	Profiled Budget	Actual	Variance	Variation	
	£	£	£	£	£	%
Building Control Fees	(280,800)	(210,600)	(173,470)	37,130	25,000	-9%
Planning Fees	(903,000)		(685,190)	(7,940)	(22,000)	2%
Land Search Fees	(120,000)		(94,193)	(4,193)	(5,000)	4%
Car Parking Fees - See Below	(799,450)		(577,669)	38,016	36,500	-5%
Leisure Fees & Charges	(2,793,060)		(1,901,301)	140,302	138,000	-5%
Trade Waste Income	(677,500)		(643,393)	23,943	37,000	-5%
Garden Waste	(450,000)	` ' '	(379,278)	7,722	10,000	-2%
Licensing	(129,410)		(110,025)	(3,272)	(5,000)	4%
Market Income	(85,400)	•	(62,240)	2,165	5,000	-6%
Warket moonie	(6,238,620)	(4,860,277)	(4,626,759)	233,873	219,500	-3.5%
	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(): -; -;		.,	
						Bud Income
Pay and Display					Spaces	pa per space
Beck Square, Tiverton	(83,780)	(65,110)	(63,052)	2,058	40	(2,095)
William Street, Tiverton	(31,780)		(20,235)	3,925	45	(706)
Westexe South, Tiverton	(47,800)	(36,970)	(37,374)	(404)	51	(937)
Wellbrook Street, Tiverton	(15,540)	\ , ,	(10,198)	1,232	27	(576)
Market Street, Crediton	(40,420)	,	(30,186)	714	39	(1,036)
High Street, Crediton	(75,330)	(56,850)	(56,489)	361	190	()
Station Road, Cullompton	(41,900)	(, ,	(26,443)	5,677	112	(374)
Multistorey, Tiverton	(127,980)	(97,000)	(88,799)	8,201	631	(203)
Market Car Park, Tiverton	(220,120)	(168,460)	(160,037)	8,423	122	(1,804)
Phoenix House, Tiverton	(3,680)	(2,670)	(4,006)	(1,336)	15	(245)
P&D Shorts & Overs	0	0	384	384	0	
	(688,330)	(525,670)	(496,435)	29,235	1,272	(8,373)
Day Permits	(31,000)	(18,950)	(11,283)	7,667	4,000	-13%
Allocated Space Permits	(39,420)	(39,140)	(30,525)	8,615		
Overnight Permits	(1,000)	(750)	(150)	600		
Day & Night Permits	0	0	(8,253)	(8,253)		
Other Income	(39,700)	(31,175)	(31,023)	152		
	(799,450)	(615,685)	(577,669)	38,016		
Standard Charge Notices (Off Street)	(28,000)	(21,280)	(39,931)	(18,651)	(20,000)	71%

	2017/18	2017/18	2017/18	2017/18
	Annual Budget	Profiled Budget	Actual	Variance
Total Employee Costs	£	£	£	£
General Fund				
Community Development	62,120	46,590	41,319	(5,271)
Corporate Management	1,299,200	974,400	989,116	14,716
Customer Services	711,710	533,783	525,995	(7,788)
Environmental Services	981,140	735,855	679,006	(56,849)
Finance And Performance	535,450	401,588	340,692	(60,896)
General Fund Housing	206,040	154,530	152,326	(2,204)
Grounds Maintenance	442,560	331,920	296,605	(35,315)
Human Resources	341,290	255,968	243,118	(12,850)
I.T. Services	488,880	366,660	377,495	10,835
Legal & Democratic Services	462,960	347,220	336,014	(11,206)
Planning And Regeneration	1,755,840	1,316,880	1,166,131	(150,749)
Property Services	423,430	317,573	298,354	(19,219)
Recreation And Sport	1,828,350	1,371,263	1,359,636	(11,627)
Revenues And Benefits	701,690	526,268	498,605	(27,663)
Waste Services	1,986,040	1,489,530	1,346,055	(143,475)
	12,226,700	9,170,028	8,650,466	(519,562)
Housing Revenue Account				
BHO09 Repairs And Maintenance	1,138,329	853,747	773,491	(80,256)
BHO10 Supervision & Management	1,369,080	1,026,810	1,044,142	17,332
BHO11 Special Services	37,180	27,885	20,038	(7,847)
	2,544,589	1,908,442	1,837,672	(70,770)
Total	14,771,289	11,078,470	10,488,137	(590,333)

	2017/18	2017/18	2017/18	2017/18
	Annual Budget	Profiled Budget	Actual	Variance
Agency Staff	£	£	£	£
General Fund				
Car Parks	0	0	0	0
Community Development	0	0	0	0
Corporate Management	0	0	0	0
Customer Services	0	0	3,284	3,284
Environmental Services	0	0	5,899	5,899
Finance And Performance	0	0	0	0
General Fund Housing	0	0	0	0
Grounds Maintenance	5,000	3,750	55,635	51,885
Human Resources	0	0	0	0
I.T. Services	0	0	0	0
Legal & Democratic Services	0	0	14,823	14,823
Planning And Regeneration	0	0	0	0
Property Services	0	0	16,106	16,106
Recreation And Sport	0	0	0	0
Revenues And Benefits	0	0	45,672	45,672
Waste Services	179,250	134,438	163,897	29,459
	184,250	138,188	305,316	167,128
Housing Revenue Account				
BHO09 Repairs And Maintenance	0	0	1,817	1,817
BHO10 Supervision & Management	0	0	175	175
BHO11 Special Services	0	0	0	0
	0	0	1,992	1,992
Tota	184,250	138,188	307,308	169,120

HOUSING REVENUE ACCOUNT FINANCIAL MONITORING INFORMATION FOR THE PERIOD FROM 01 APRIL TO 31 DECEMBER 2017

Planned Works extract			
Planned Works - Capital	2,275,000	(24,000)	-1.1%
Planned Works - Revenue	1,171,450	(130,000)	-11.1%

		2017/18 Annual Budget	Forecast	Variance
Housing Revenue Account (HRA)	Notes	£	£	variance %
Housing Revenue Account (HRA)	Notes	τ.	L	/0
Income				
SHO01 Dwelling Rents Income	Α	(12,368,590)	40.000	-0.3%
SHO04 Non Dwelling Rents Income	B	(571,420)	(19,000)	3.3%
SHO07 Leaseholders' Service Charges	D	(21,640)	(6,000)	27.7%
SHO08 Contributions Towards Expenditure	E	(36,470)	(10,000)	27.4%
SHO09 Alarm Income - Non Tenants	F	(209,520)	(4,000)	1.9%
SHO10 H.R.A. Investment Income	G	(40,000)	(10,000)	25.0%
SHO11 Miscellaneous Income	Н	(19,350)	8,000	-41.3%
			, i	
Services				
SHO13A Repairs & Maintenance	I	3,098,380	(146,000)	0.0%
SHO17A Housing & Tenancy Services	J	1,315,290	(95,000)	-7.2%
SHO22 Alarms & L.D. Wardens expenditure	K	121,700	(23,000)	-18.9%
Accounting entries 'below the line'				
SHO29 Bad Debt Provision Movement	L	25,000	0	0.0%
SHO30 Share Of Corporate And Democratic	M	165,320	(1,000)	-0.6%
SHO32 H.R.A. Interest Payable	N	1,214,500	0	0.0%
SHO34 H.R.A. Transfers between earmarked reserves	0	2,952,820	30,000	1.0%
SHO36 H.R.A. Revenue Contribution to Capital	Р	32,000	(11,000)	-34.4%
SHO37 Capital Receipts Reserve Adjustment	Q	(26,000)	0	0.0%
SHO38 Major Repairs Allowance	R	2,275,000	(24,000)	-1.1%
SHO45 Renewable Energy Transactions	S	(130,000)	(30,000)	23.1%
		(2,222,980)	(301,000)	-13.5%

Net Housing Revenue Account Budget	0
Capital Charges	977,250
Net recharge to HRA	1,245,730

Housing Revenue Account	£k
Total HRA reserve as at 01/04/7	(2,000)
Forecast movement in the year	0
Forecast HRA reserve as at 31/03/18	(2,000)

Housing Maintenance Fund	£k
Opening balance	10,970
Reserve utilised for capital works (see appendix G)	(147)
Budgeted transfer to reserves	2,182
Forecast variance for the year (see above)	301
Forecast closing balance	13,306

Renewable Energy Fund	£k
Opening balance	455
Expenditure forecast for this year (see appendix G)	(98)
Net income forecast for this year	160
Forecast closing balance	517

HOUSING REVENUE ACCOUNT FINANCIAL MONITORING INFORMATION FOR THE PERIOD FROM 01 APRIL TO 31 DECEMBER 2017

			Forecast Variance
Note	Description of Major Movements	Corrective Action	£
A	Dwelling rent is 0.3% behind target	N/A	40,000
В	Garage voids are lower than budgeted	N/A	(19,000)
D	Minor variance	N/A	(6,000)
E	Rechargeable works have been higher than budgeted	N/A	(10,000)
F	Minor variance	N/A	(4,000)
G	Cash balances have been high again in 2017/18	N/A	(10,000)
н	Minor variance	N/A	8,000
ı	Planned Works Revenue to underspend by £130k, based on contractors fulfilling predicted work programmes. However, failure of contractors to fully deliver could result in the underspend being far larger	Surveyors to work with contractors to monitor delivery against plan	(130,000)
	Significantly more time than expected will be spent on non-HRA work, leading to a transfer of costs	N/A	(16,000)
J	Savings in Housing Services Management, including staffing and admin costs	N/A	(69,000)
	Several minor savings forecast across budget areas including rent accounting, environmental and tree works give rise to this total	N/A	(26,000)
K	Savings due to reduced spending on replacement alarm equipment	N/A	(23,000)
M	Minor variance	N/A	(1,000)
Р	Tipper vehicle expected to cost less than budgeted	N/A	(11,000)
R	MRA is forecast to spend £2,251k	N/A	(24,000)
		TOTAL	(301,000)